

Revised December 2025

COMMUNICATIONS PROTOCOL FOR HOLY SPIRIT CATHOLIC SCHOOL DIVISION

The Board recognizes that effective communication relies on clearly defined roles and responsibilities. Transparent communication supports decision-making, enhances program quality, and meets the needs of students. A communications protocol ensures clear, consistent, and effective communication between trustees, administration, staff, students, parents, and the community, while maintaining confidentiality and respecting roles and responsibilities.

Protocol:

- 1. First, address concerns or complaints with the staff member directly involved.
- 2. If unresolved, the principal is the next point of contact.
- 3. Matters not resolved at the school level may be referred to the Superintendent or designate.
- 4. Stakeholders have the right to appeal decisions to the appropriate decision-making person or body, following the established communication and review process.
- 5. Confidentiality must be maintained, and anonymous complaints are generally not considered unless safety or well-being is at risk.
- 6. All complaints will be handled with procedural fairness and natural justice.

Principal Responsibilities:

• Forward controversial, safety-related, or policy-interpretation matters to the Superintendent.

Superintendent Responsibilities:

- Address stakeholder concerns promptly and appropriately as they arise, following established communication channels and procedures.
- Serve as the Board's spokesperson on educational and operational matters.
- Address urgent or emergent issues through the Board Chair.
- Present relevant information and action items at regular Board meetings.

Board Chair Responsibilities:

 Serve as the Board's spokesperson, accurately communicating Board positions and decisions, and not presenting personal viewpoints as the official stance of the Board.

Trustee Responsibilities:

Trustees shall communicate Board decisions accurately and must not present their
personal viewpoints as the official position of the Board. Any communications requiring a
Board response should be referred to the Board Chair, who serves as the official
spokesperson of the Board.